



## THE SUMMIT for ONLINE LEADERSHIP and STRATEGY a) joint precentation by

University Professional and Continuing Education Association & American Council on Education



January 29-31, 2014 San Diego, Coronado Island





## insidetrack

PEARSON

UPCEA AND ACE ARE GRATEFUL TO OUR STRATEGIC INNOVATION LEADERS FOR THEIR GENEROUS SUPPORT OF THE SUMMIT FOR ONLINE LEADERSHIP & STRATEGY:

Blackboard Inc. is a global leader in enterprise technology and innovative solutions that improve the experience of millions of students and learners around the world every day. Blackboard's solutions allow thousands of higher education, K-12, professional, corporate, and government organizations to extend teaching and learning online, facilitate campus commerce and security, and communicate more effectively with their communities. Founded in 1997, Blackboard is headquartered in Washington, D.C., with offices in North America, Europe, Asia and Australia.

Recently named among the World's Top 10 Most Innovative Companies in Education by Fast Company magazine, InsideTrack is best known for its executive-style student coaching, which is proven to increase enrollment, retention and completion by an average of 10 to 15 percent. However, since its founding in 2001, InsideTrack has also developed a reputation for effective use of technology and analytics, both to manage its coaching operations and to generate insights for university leaders on how to enhance the student experience and overall operational effectiveness. After coaching 361 students in its first year, InsideTrack has now coached more than 635,000 students. As it continues gathering and analyzing data on what makes students and institutions successful, the company is helping to shape the future of higher education — one in which more students graduate prepared for success. For additional information, please visit: www.insidetrack.com. Follow InsideTrack on Twitter @InsideTrack

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#### **UPCEA**

ACE

One Dupont Circle Suite 615 Washington, DC 20036 Phone: 202.659.3130

One Dupont Circle NW Washington, DC 20036

Phone: 202.939.9300



#### WEDNESDAY, JANUARY 29, 2014

10:30 A.M.-12 P.M.

UPCEA Online Leadership
Roundtable – by Invitation |
Tidelands

1-1:15 P.M. Welcome | Salon C/D

1:15-2:30 P.M. General Session | Salon C/D

2:30-3 P.M.
Coffee Break | Coronado Foyer

3-4 P.M. Concurrent Sessions

5-7 P.M.
Opening Reception
Hosted by Summit Sponsors
and Exhibitors | Skyline Terrace

#### THURSDAY, JANUARY 30, 2014

7:45-9 A.M.
UPCEA Center for Online
Leadership & Strategy Advisory
Council Breakfast Meeting |
Coronado 4/5

8:30-9 A.M.
Networking Breakfast | Salon C/D
9-10:30 A.M.

General Session | Salon C/D

10:30-11 A.M. Coffee Break | Coronado Foyer

11 A.M.-12 P.M. Concurrent Sessions

12:15-2 P.M. Lunch General Session | Salon C/D

2:15-3:15 P.M. Concurrent Sessions

3:15-3:45 P.M. Coffee Break | Coronado Foyer

3:45-4:45 P.M. Spotlight Sessions

6 P.M.
Dinner Groups Meet in Lobby

#### FRIDAY, JANUARY 31, 2014

8:30-9 A.M.
Networking Breakfast | Salon C/D
9-10:30 A.M.
General Session | Salon C/D
10:30-11 A.M.
Coffee Break | Coronado Foyer

11 A.M.-12 P.M. Concurrent Sessions

12 P.M. Adjourn

## THE SUMMIT for Online Leadership and Strategy



UPCEA 🕬 ACE

Coronado Island Marriot, San Diego January 29-31, 2014



QUR FIELD IS RAPIDLY CHANGING due in large part to advances in technology during a period of economic stagnation. New, powerful opportunities have emerged in higher education, including analytics, assessment models, MOOCs, and flexible learning programs designed to facilitate degree completion. Those who understand these developing trends and can master the strategic use of online learning will flourish in the coming years; those who do not will be vulnerable to eroding enrollments, or worse.

In a unique partnership between UPCEA and ACE, the Summit convenes key thought leaders and practitioners to address four key topics that are re-shaping the 21st century university:

- Mow Big Data is Driving Efficiency and Effectiveness
- National Mission and Strategy Aligning Online Education with Institutional Mission and Strategy
- 🞾 Innovation, Access, and Affordability: A Strategic Imperative
- Understanding the Policy Environment for Online Education

Welcome to San Diego!



#### WEDNESDAY, JANUARY 29, 2014

10:30 A.M.-12 P.M.

UPCEA ONLINE LEADERSHIP ROUNDTABLE - BY INVITATION TIDELANDS

1-1:10 P.M.

WELCOME

SALON C/D



MOLLY CORBETT BROAD

President

American Council on Education

1:10-1:15 P.M.

WELCOME

SALON C/D



🛮 ROBERT HANSEN CFO UPCEA

**MODULE I: HOW BIG DATA** IS DRIVING EFFICIENCY AND **EFFECTIVENESS** 



1:15-2:30 P.M.

**GENERAL SESSION** 

Million More Mission: Using Insight and Action Analytics to Help Students Learn Well and Finish Strong

SALON C/D

PRESENTER



MARK MILLIRON

Co-Founder & Chief Learning Officer, Civitas Learning; Founding Chancellor of WGŪ Texas

**MODERATOR** 



ROBERT HANSEN

CEO 💶 UPCEA



#### IN PARTNERSHIP WITH SONIC FOUNDRY.

UPCEA and ACE are providing the entire program of the Summit for on-demand viewing via the Online Pass (all four general sessions, all 12 concurrent sessions, and all three Spotlight sessions). The pass, available to UPCEA and ACE members and Online Leadership Package institutions for \$499 (\$649 for nonmembers), provides on-demand viewing for your entire institution for up to one year. For those unable to attend the event, this is a great opportunity to take advantage of the resources UPCEA and ACE have to offer. Go to conferences.upcea.edu/SOLS/ onlinepass.html to purchase the pass.

2:30~3 P.M. COFFEE BREAK CORONADO FOYER

3-4 P.M.

CONCURRENT SESSIONS

Data and Analytics: 101

SALON A

PANELISTS



SEAN GALLAGHER

Senior Strategist & Market Development Office Northeastern University



**BRIAN MURPHY CLINTON** 

Executive Director for Enrollment Management in Our College of Professional Studies Northeastern University

MODERATOR



**JOEL SHAPIRO** 

Associate Dean of Academics Northwestern University

Surfing the Tsunami: Technology and Pedagogical Innovation

TIDELANDS

PRESENTER



**CANDACE THILLE** 

Founding Director of the Open Learning Initiative, Assistant Professor of Education, Graduate School of Education, and Senior Research Fellow, Office of the Vice Provost for Online Learning Stanford University

MODERATOR



MARIE CINI

Provost and Senior Vice President for Academic Affairs University of Maryland University College

Benchmarking Online Student Services: Toward an Anatomy of Success

SALON B

PANELISTS



**KEVIN KRUGER** 

President

Student Affairs Administrators in Higher Education (NASPA)



KAI DREKMEIER

Founder and President InsideTrack, Inc.



JIM FONG

Director, UPCEA Center for Research and Consulting UPCEA

MODERATOR



5-7 P.M.

**ROBERT HANSEN** 

CEO M UPCEA

OPENING RECEPTION

SKYLINE TERRACE

Hosted by Summit Sponsors and Exhibitors



7:45-9 A.M.

UPCEA CENTER FOR ONLINE LEADERSHIP & STRATEGY ADVISORY COUNCIL ~ BREAKFAST MEETING CORONADO 4/5

8:30~9 A.M. NETWORKING BREAKFAST

MODULE II: ALIGNING ONLINE EDUCATION WITH INSTITUTIONAL MISSION AND STRATEGY



9-10:30 A.M.

SALON C/D

GENERAL SESSION

Aligning Online Education with Institutional Mission and Strategy

SALON C/D

#### PANELISTS



**RUTH BLACK** 

Executive Director, Cal State Online Cal State Online



FRED HURST

Senior Vice President, Extended Campuses
Northern Arizona University



KEVIN REILLY

President *Emeritus*, Regent Professor University of Wisconsin System Presidential Advisor for Leadership American Council on Education

#### MODERATOR



LAWRENCE GORDON
Reporter, Higher Education

Los Angeles Times

10:30~11 A.M. COFFEE BREAK CORONADO FOYER

11 A.M.-12 P.M.

CONCURRENT SESSIONS

Structures and Leadership in Flux: How Universities are Responding to the Implications and Opportunities of Online Distance Learning

SALON A

#### PANELISTS



JAY HALFOND

Former Dean, Metropolitan College & Extended Education, Boston University; Innovation Fellow, UPCEA



NANCY COLEMAN

Director of Distance Education
Boston University

#### MODERATOR



DAVID CILLAY
Vice President, Global Campus
Washington State University

The Role of Online in Advancing Regional/ Global Competitiveness

**TIDELANDS** 

#### PRESENTER



#### MARY WALSHOK

Author, educator, researcher, and Associate Vice Chancellor for Public Programs and Dean of Extension University of California San Diego

#### MODERATOR



#### PATRICIA MALONE

Executive Director State University of New York at Stony Brook Corporate Education and Training and the Advanced Energy Training Center Office of VP Economic Development

## The Convergence of Online Learning and Continuing Education: A Conversation About Change and Opportunity

SALON B

#### PANELISTS



WAYNE SMUTZ

Dean of Continuing Education and UCLA Extension UCLA Extension



#### MARIE CINI

Provost and Senior Vice President for Academic Affairs University of Maryland University College



#### JOHN LABRIE

Dean of the College of Professional Studies and Vice President for Professional Education Northeastern University

#### MODERATOR



**W** ROBERT HANSEN

CEO UPCEA

## MODULE III: INNOVATION, ACCESS, AND AFFORDABILITY: A STRATEGIC IMPERATIVE



12:15~2 P.M.

LUNCH GENERAL SESSION

Open Education: The Business & Policy Case for OER

SALON C/D

#### PRESENTER



**CABLE GREEN** 

Director of Global Learning
Creative Commons

#### MODERATOR



#### RAY SCHROEDER

Director, UPCEA Center for Online Leadership and Strategy, UPCEA; Associate Vice Chancellor for Online Learning and Professor *Emeritus*, University of Illinois Springfield



#### 2:15~3:15 P.M.

#### CONCURRENT SESSIONS

#### New Collaboration for Higher Education: A Degree to Scale Computer Science to the World SALON A

#### PRESENTERS



#### NELSON BAKER

Dean, Professional Education Georgia Institute of Technology



#### DAVID WHITE

Assistant Dean for Academic Programs
Georgia Institute of Technology

#### MODERATOR



KIM OBBINK

Director of Extended University Montana State University

#### Competency-Based Degree Completion: New & Emerging Models

#### TIDELANDS

#### **PANELISTS**



#### DAVID SCHEJBAL

Dean, Continuing Education, Outreach and E-Learning University of Wisconsin Extension



#### DEB BUSHWAY

Vice President of Academic Innovation Capella University



#### KATE KAZIN

Chief Academic Officer, College for America Southern New Hampshire University

#### MODERATOR



#### JEFFERY ROSEN

Vice President for Accreditation Relations;
Director, Open Pathway, Higher Learning Commission of the North Central Association

### Mapping the MOOC Landscape: Emerging Business Models and Other Developments

#### SALON B

#### PANELISTS



#### DAPHNE KOLLER

Rajeev Motwani Professor in the Computer Science Department and the Oswald Villard University Fellow in Undergraduate Education, Stanford University; Co-Founder, Coursera



#### **CATHY CHEAL**

Associate Vice President; Senior Academic Technology Officer San Jose State University



#### DAVID CILLAY

Vice President, Global Campus Washington State University



#### **REBECCA GRIFFITHS**

Program Director ITHAKA S+R

#### MODERATOR



#### **CATHY SANDEEN**

Vice President, Education Attainment and Innovation American Council on Education

3:15-3:45 P.M. COFFEE BREAK CORONADO FOYER

#### 3:45~4:45 P.M.

SPOTLIGHT SESSIONS

#### STATEWIDE STRATEGIES FOR THE DELIVERY OF ONLINE LEARNING: THREE CASE STUDIES

#### SALON A

#### PANFLISTS



#### ALEXANDRA PICKETT

Associate Director

The State University of New York Learning Network



#### MARY NIEMIEC

Associate Vice President for Distance Education, Director of University of Nebraska Online Worldwide University of Nebraska



#### DAVID SCHEIBAI

Dean, Continuing Education, Outreach and E-Learning University of Wisconsin Extension

#### MODERATOI



#### JOAN WODISKA

Vice President, Chief Leadership Officer American Council on Education

#### STATE REGULATIONS AND SARA UPDATE

#### TIDELANDS

#### DANFIICT



#### GREG FERENBACH Attorney

Cooley, LLP



#### JEANNIE YOCKEY-FINE

Senior Managei
Cooley, LLP

#### MODERATOR



#### SUSAN ALDRIDGE

Senior Vice President for Online Learning
Drexel University Online

#### EMERGING TECHNOLOGIES, NEW STRATEGIC OPPORTUNITIES: WHAT'S NEXT?

#### SALON B

#### PANELIST



#### RAY SCHROEDER

Director, UPCEA Center for Online Leadership and Strategy, UPCEA; Associate Vice Chancellor for Online Learning and Professor *Emeritus*, University of Illinois Springfield



#### JOEL HARTMAN

Vice Provost for Information Technologies and Resources

University of Central Florida

#### MODERATOR



#### DEWITT "WITT" SALLEY

Director of Online Education Clemson University

#### 6 P.M.

#### DINNER GROUPS

Meet in Lobby 🐃



8:30~9 A.M. NETWORKING BREAKFAST SALON C/D

#### **MODULE IV: UNDERSTANDING** THE POLICY ENVIRONMENT FOR ONLINE EDUCATION



9~10:30 A.M.

**GENERAL SESSION** 

Understanding the Policy Environment for Online Education: A Panel Discussion

SALON C/D

#### PANELISTS



#### SYLVIA MANNING

President, Higher Learning Commission; Chancellor Emerita University of Illinois at Chicago (UIC)



#### DANIEL GREENSTEIN

Director of Postsecondary Success Strategy, Bill & Melinda Gates Foundation; former Vice Provost of Academic Planning, Programs, and Coordination, University of California System



#### ANDREW KELLY

Director of the Center on Higher Education Reform, Resident Scholar, and Jacobs Associate American Enterprise Institute

#### MODERATOR



CHRIS MURRAY Partner, Lobbying & Policy Thompson Coburn LLC

10:30~11 A.M. COFFEE BREAK



#### 11 A.M.-12 P.M.

CONCURRENT SESSIONS

#### Serving Those Who Served: The New Deal for Veterans

SALON A

#### PANELISTS



#### JAMES SELBE

Senior Vice President for Partnerships, Marketing, and Enrollment Management University of Maryland University College



#### JAMES PAPPAS

Vice President, University Outreach and Dean, College of Liberal Studies University of Oklahoma



#### WALLACE BOSTON

President and CEO American Public University System

#### MODERATOR



#### AMY HEITZMAN

Chief Learning Officer

#### Faculty Issues, Development in Online

SALON B

#### PRESENTER



#### CATHERYN CHEAL

Associate Vice President and Senior Academic Technology Officer San Jose State University

#### MODERATOR



#### **RICH NOVAK**

Vice President for Continuing Studies and Distance Education Rutgers, The State University of New Jersey

#### Building Affordability: Competency-Based Education in Texas

TIDELANDS

#### PANFLISTS



#### DAN BARTELL Vice President

Pearson



Director of Innovations in Higher Education Texas Higher Education Coordinating Board



#### MARSHALL SCHOTT

Associate Vice Chancellor, Academic Affairs and Energy and Manufacturing Institute Lone Star College System

ADJOURN 🦠











A Very Special to our Exhibitors! We Value You and Your Participation!























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# ACCESS INNOVATION GROWTH

Recognizing the important changes at hand and the need for vision, leadership, support, and collaboration necessary to meet the challenges head-on, UPCEA has created a new Center for Online Leadership and Strategy (COLS).

COLS is dedicated to helping member institutions leverage online education as a critical strategic asset, and to serving as a valued resource for professional administrators charged with building and sustaining successful programs.

FIND OUT MORE TODAY AT UPCEA.EDU/COLS.

#### CENTER FOR ONLINE LEADERSHIP AND STRATEGY ADVISORY COUNCIL

SUSAN ALDRIDGE Drexel University

WALLY BOSTON
American Public University

DAVID CILLAY Washington State University

HUNT LAMBERT Harvard University

GARY MILLER
Penn State University

CHRIS MURRAY Thompson Coburn, LLP

MARY NIEMIEC University of Nebraska

ALEXANDRA PICKETT SUNY Learning Network

JASON RHODE Northern Illinois University

WITT SALLEY
Clemson University

CAROL SCHEIDENHELM Loyola University Chicago

RAY SCHROEDER
UPCEA Center for
Online Leadership and Strategy

KAREN VIGNARE
University of Maryland University College

JOAN WODISKA American Council on Education





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